



# The Golden Thread of Through Life Decommissioning

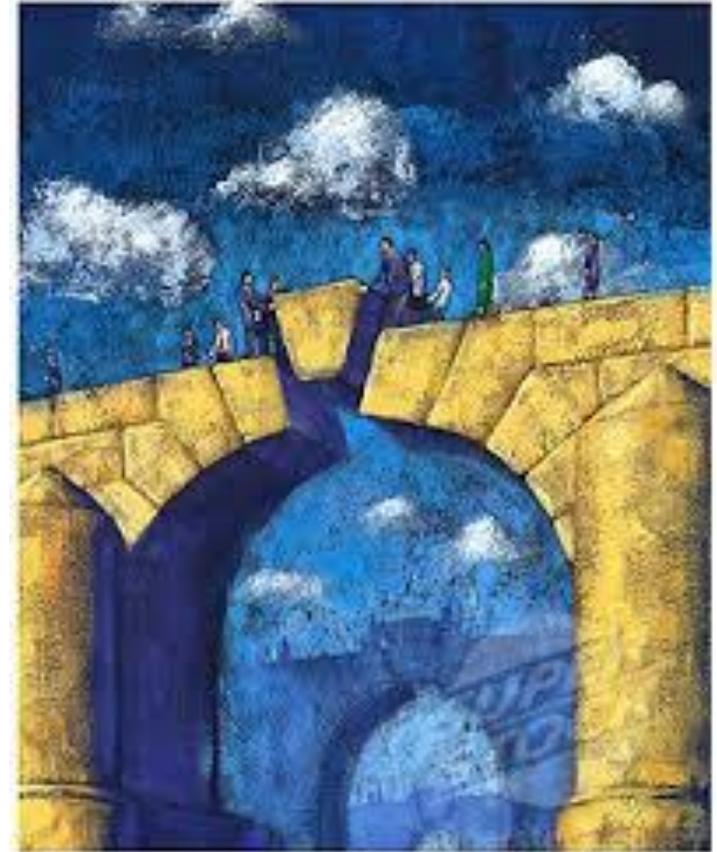
Jim Gunn - CEO

DNS March Lunch and Learn  
Doubletree by Hilton Hotel  
18 Mar 2015

# One6 Introduction

*Who we are and what we do*

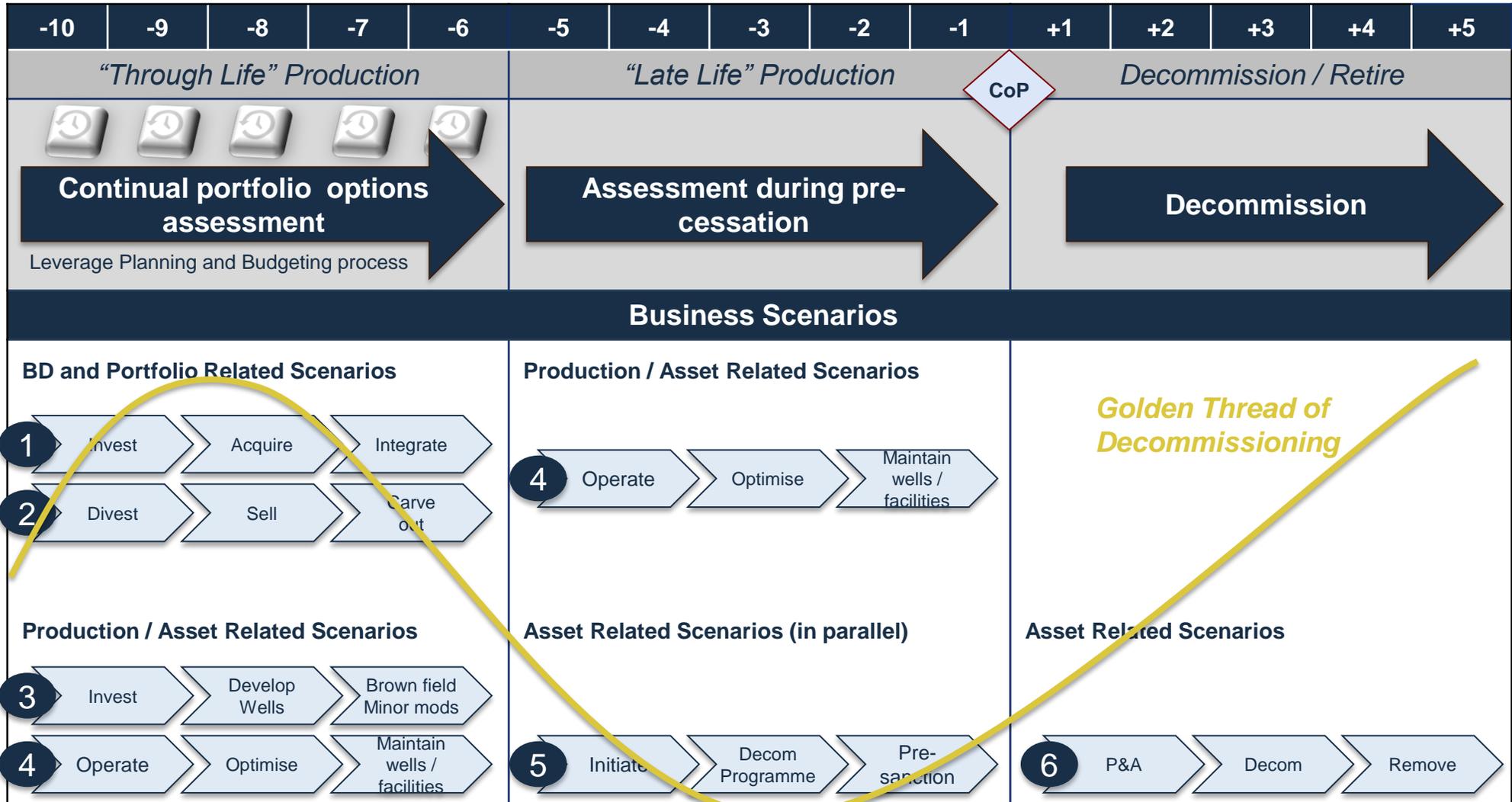
- **Independent, niche**, business management consulting company formed in 2004
- **Provide** support to help “**bridge**” strategy (*thinking*) into **sustainable operations** (*doing*)
- **Set up, design and run strategic change programmes** and projects with experienced change agents
- **Work client side** in teams of 2-4 FTEs as part of a **badge less, home team**
- Model: **Think. Do. Train. Leave. Coach.**



*“Help you make it happen – measuring, reporting, value as we go”*

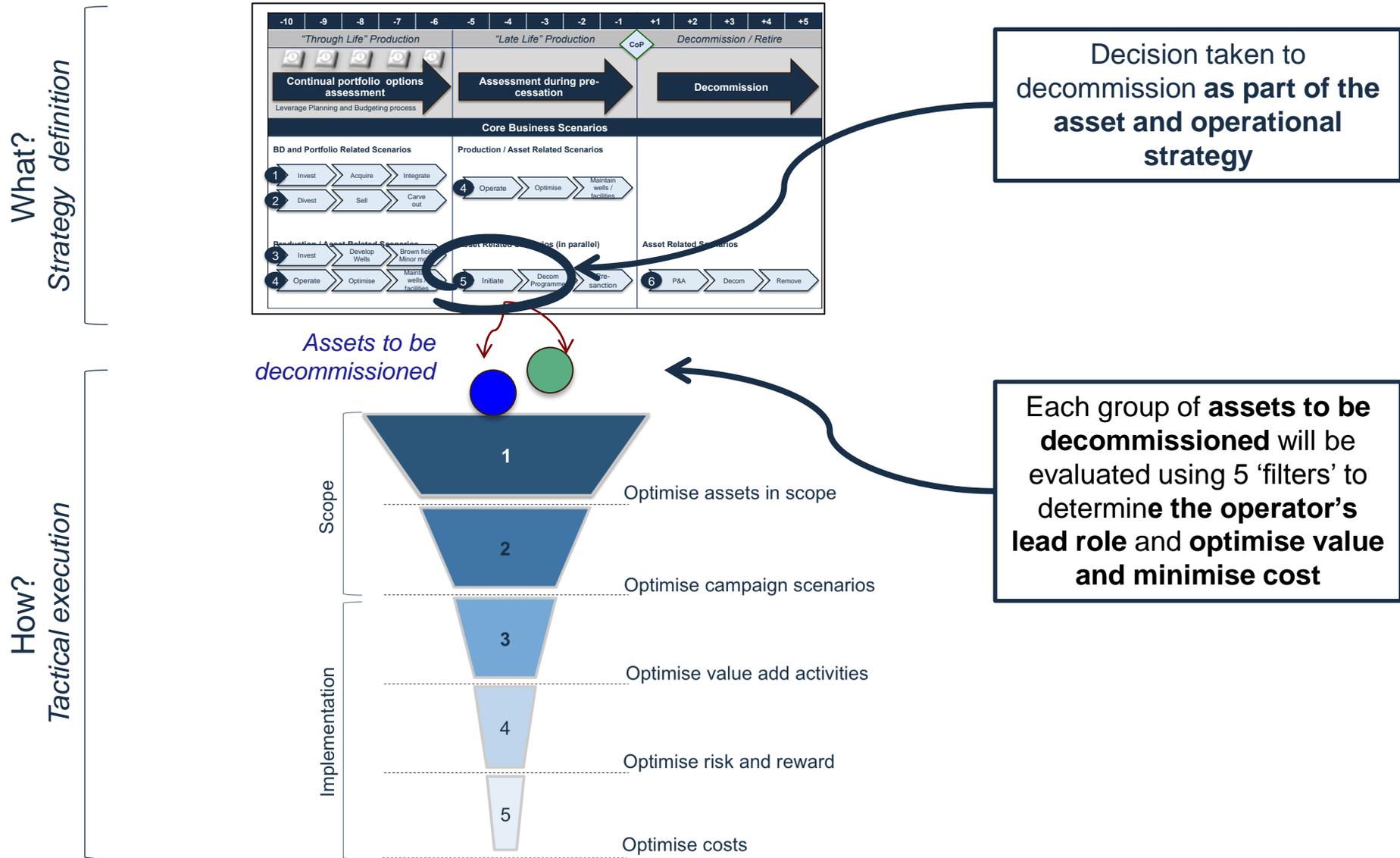
# Decommissioning impacts Routine Business Scenarios

*Golden thread of a Through life decommissioning strategy*



# Linking Strategy (what) with Tactical Execution (how)

For success, focus on both aspects at the same time



# Senior stakeholder alignment is critical

To create the decommissioning story and embed it operationally

## Overall business strategy

Uncertainty

Rescheduling initiatives

Capex Funding constraints

Shifting priorities – lack of confidence

Low oil price – next 2 years

Senior Management vision...

Continuous stakeholder engagement

Constant negotiation

Open communications

**Converging Strategy & Business Case**

Integrated Development Plans

Experiment and pilot

Share experience and learn

Decommissioning Vision...

Skills constraints

Regulatory needs

Too many tactical / industry initiatives

Day-to-day team challenges

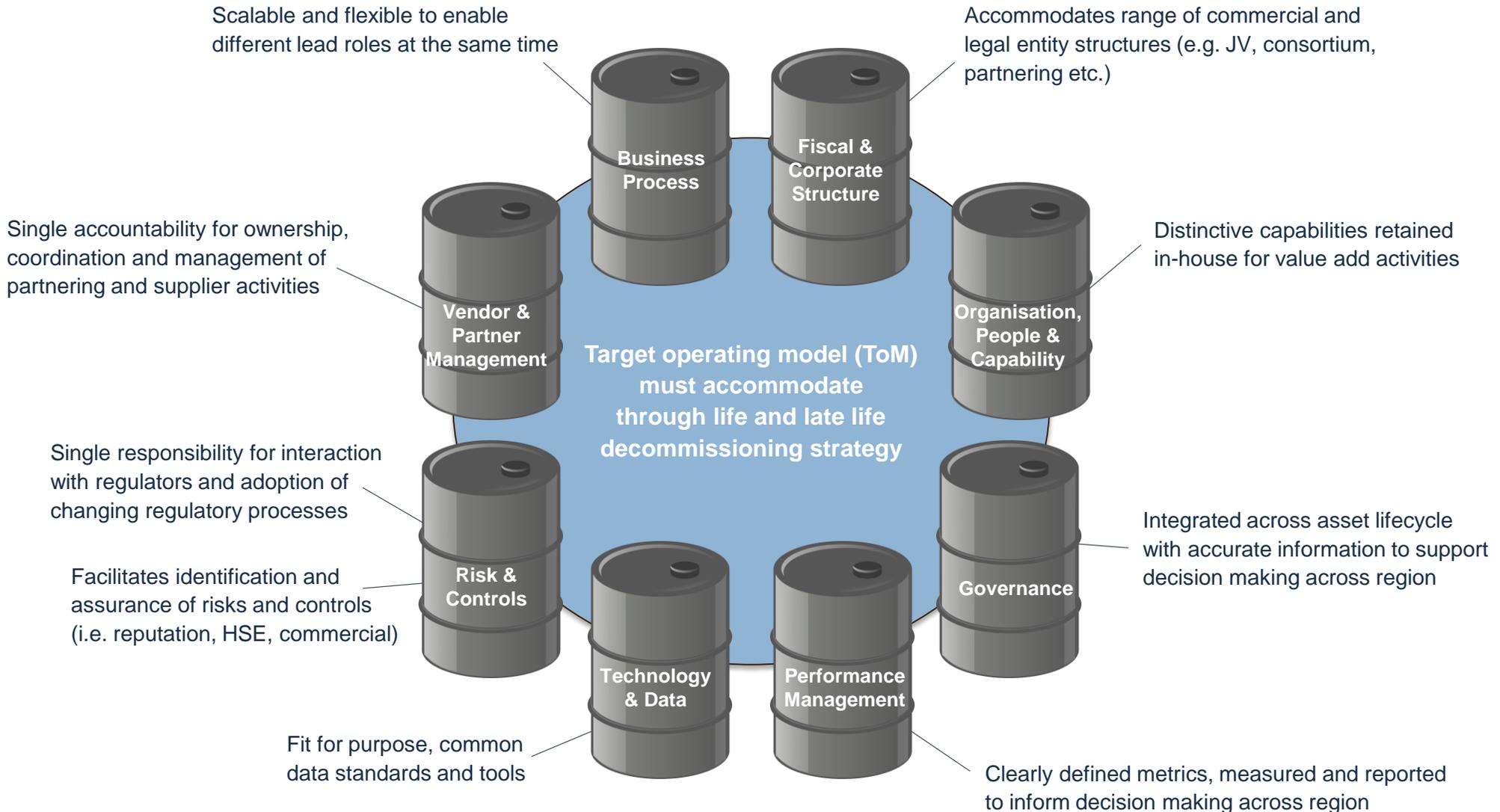
Conflicting priorities

Local project requirements

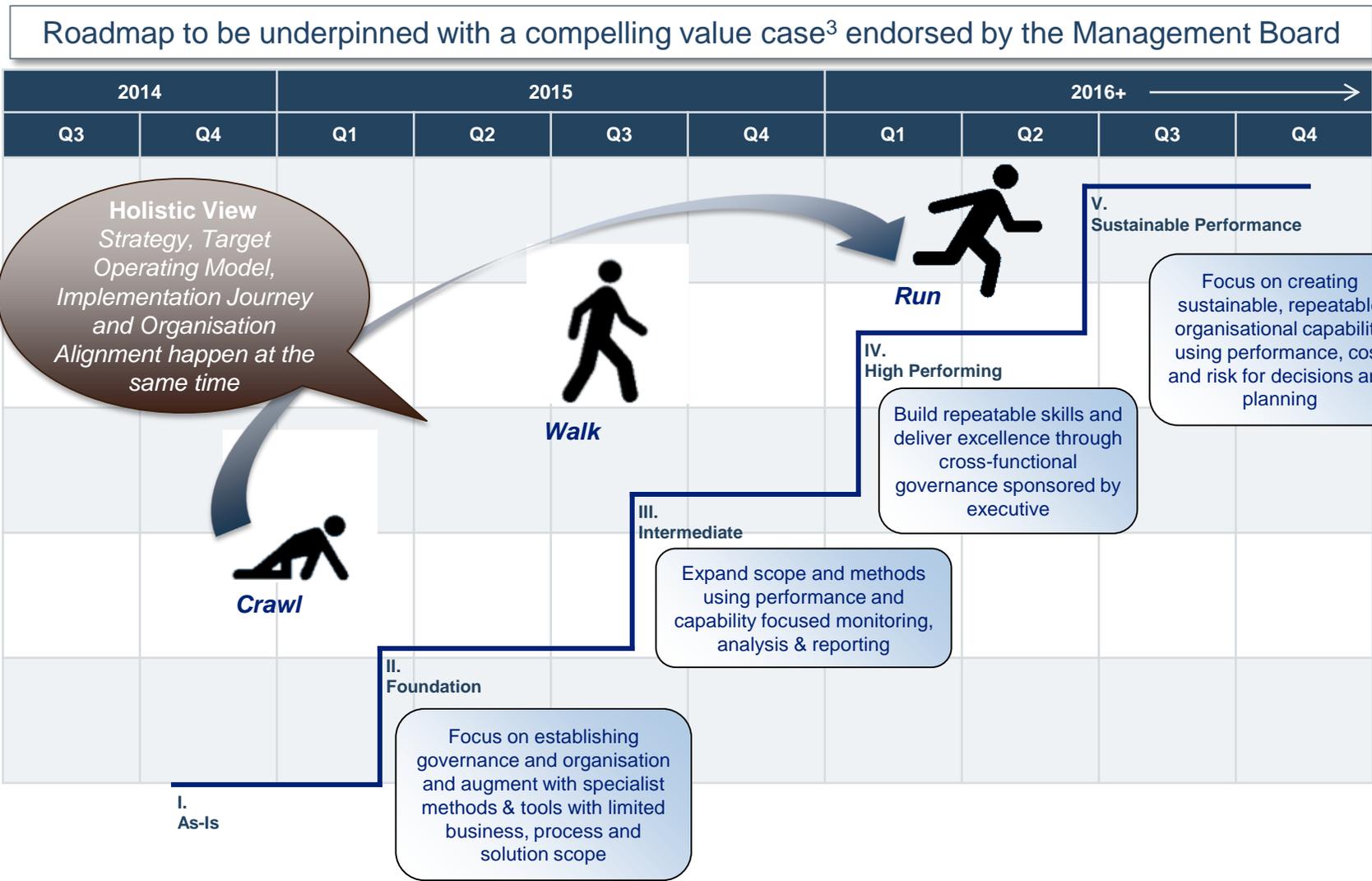
## Overarching Decommissioning strategy

# Re wiring the Operating Model

## What does good look like?



# Successful journey towards a “through life” Strategy Requires an integrated, multi-staged implementation roadmap



3. Requires cost & benefit case with required internal hurdle rates to meet corporate strategy, planning, budgeting and reporting guidelines

- **Golden thread** - “through life decommissioning strategy”
- Focus on the “**what**” and the “**how**” at the same time
- Create the “**strategic decommissioning story**” with senior leadership
- Determine **sources of value and the business case**
- **Shape the organisation** to convert decommissioning into a strategic opportunity
- Embed how through life strategy **intersects with regional / asset development plans**
- Create a **roadmap** to plan your journey

- Where is your organisation’s key stone for Decommissioning?
- What forces link your decommissioning strategy and execution?



# Back-Up

---

# High level interfaces and handoffs

*How to determine and codify who is accountable for what*

